



OFFICE OF THE UNDER SECRETARY OF DEFENSE
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PERSONNEL AND
READINESS

MEMORANDUM FOR: SEE DISTRIBUTION

SUBJECT: Promotion of Tax Compliance

This is to request your assistance in actively communicating to all employees the importance of complying with tax laws.

In a recent memorandum to the Secretary of Defense, the Honorable Mark W. Everson, Commissioner of the Internal Revenue Service (IRS), reported that while the rate of compliance among Federal employees continues to be better than the general public, the delinquency rate for DoD civilian employees was higher than the rest of the Federal Government, and that number has increased from a year ago.

Commissioner Everson has asked for the Secretary's help in communicating the importance of tax compliance among Federal employees to help foster public confidence in our government, including the perception that our public servants are model taxpayers. As public servants and stewards of taxpayer dollars, we should have a keen appreciation for the importance of complying with tax laws and rules.

I ask that you assist the Secretary of Defense in getting this message out via the appropriate communications vehicles, e.g., memorandum, newsletter, or similar publications that reach civilian employees directly.

For employees who need assistance in meeting their tax obligations, the IRS stands ready to help.

- Employees can visit their local IRS office or call toll-free at 1-800-829-1040 for assistance with filing a return or resolving a balance owed
- Additional information, forms, and publications are available at www.irs.gov.

Tax compliance is the responsibility of every American. Let's aim to comply!

Patricia S. Bradshaw
Deputy Under Secretary
Civilian Personnel Policy

